

SOUTH INTERLAKE PLANNING





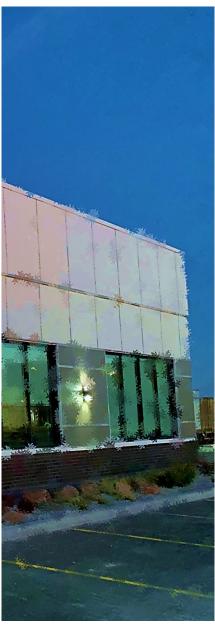


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MESSAGE FROM THE GENERAL MANAGER

On behalf of the South Interlake Planning District (SIPD), I proudly present the 2022 Annual Report.

This past year has been a momentous one for the SIPD. After several years of discussion and planning, the SIPD excitedly opened the doors to its new office in the R.M. of Rosser in October. The new office, situated amongst bustling industrial development taking place throughout the Inland Port Special Planning Area (IPSPA) in the R.M. of Rosser, is strategically located to accommodate applicants, contractors and design professionals working on nearby projects. The



office provides capacity for 8–10 staff, allowing SIPD to expand its operations to meet the demands of the growing Planning District. The SIPD is also pleased to continue operating its secondary office in Stonewall, where SIPD has operated since 1979. This office, which accommodates four staff, caters to landowners located in the northern portion of the Planning District. The SIPD is the only known Planning District with two office locations in its jurisdiction.

Development activity remained steady in 2022, despite challenging economic times and rising costs. The SIPD issued 655 total permits (excl. demolition permits) with a construction value exceeding \$114.5 million. While permit volumes were down nearly 13%, over 2021 volumes, the value of construction increased by nearly 35%. Many of the largest development projects are taking place in the IPSPA, however, the balance of the Planning District has been very busy as well, particularly in the residential and agricultural sectors. Recently approved subdivisions throughout the District suggests development levels will remain healthy for years to come.

I would like to thank the SIPD Board for the opportunity to serve them in 2022, and for staff's continued commitment to their work. The SIPD team looks forward to continue serving its member municipalities in 2023, ensuring that development is responsibly planned and managed throughout the Planning District.

Sincerely,

Eric Shaw, MCIP, RPP General Manager

VISION, MISSION AND VALUES

VISION:

The "vision statement" is a forward-looking statement that paints a broad picture of what the organization wants to achieve. The statement guides the development of organizational values, goals, and objectives. In October 2016, the following vision statement was developed by the South Interlake Planning District (SIPD) Board with the assistance of HMC Management:

"Sufficiently resourced and appropriately governed, South Interlake Planning District provides services and direction for its members and customers at an optimal level."

MISSION:

A "mission statement" clarifies the purpose and primary objective of the organization. A mission statement is meant for employees and leaders of the organization. In October 2016, the following mission statement was developed by the SIPD Board with the assistance of HMC Management:

"To facilitate responsible land use planning and development within the South Interlake Planning District."

CORPORATE VALUES:

Corporate values shape the culture of an organization. They are the essence of the organization's identity - the principles, beliefs, or philosophy. Many organizations focus mostly on their technical competencies but often forget that their values define who they are and how they operate. In October 2016, the following corporate values were developed by the SIPD Board with the assistance of HMC Management:



Integrity: Consider our moral and ethical obligations to all of our stakeholders when making decisions and taking action;



Collaboration: Genuinely seek and value the input, perspectives and expertise of others, and encourage ideas and appreciate feedback from the outset;

- 3 Accountability: We will be transparent and accountable to our members and their citizens, providing easy access to information, an outstanding customer service experience, and meaningful opportunities to participate in the planning process;
- Honesty: Each of us demonstrates personal integrity, truthfulness and honesty in how we do our job. We inspire
 public confidence and trust in our organization;
- **G** Equity: Regulations and decisions will be applied equitably;

6 Professionalism: The SIPD Board and staff are expected to act professionally in all of our dealings with our customers.

OVERVIEW OF THE SIPD

The South Interlake Planning District (SIPD) is a partnership between the Rural Municipalities of Rockwood and Rosser, and the Towns of Stonewall and Teulon. The SIPD is a Planning Authority which provides a range of planning and building development services for the District.

The District has an area of approximately 1,588 square kilometres with a total population of 15,952 (based on 2021 Statistics Canada Census). The Planning District is located immediately northwest of the City of Winnipeg along Provincial Trunk Highways No. 6 and 7, and abuts the municipalities of Headingley, St. Francois Xavier, Woodlands, Armstrong, Gimli, St. Andrews, East St. Paul and the City of Winnipeg. Provincial Trunk Highways No. 67 and 101 (Perimeter Highway) serve as the major east-west transportation routes.

SIPD BOARD:

The South Interlake Planning District (SIPD) is governed by a Board of Directors who are appointed by the elected Council of each member municipality. Each municipality appoints two directors to the Board. A Board Chair and Deputy Chair are appointed by the Board of Directors on an annual basis.

Pursuant to The Planning Act, the SIPD Board is responsible for the adoption, administration and enforcement of the SIPD Development Plan, the administration and enforcement of its member municipal Zoning By–Laws and Secondary Plans, and the administration and enforcement of its member municipal Building By–laws and related Codes.

While the Minister of Municipal Relations is the Approving Authority for subdivisions of land in most Manitoban communities outside the City of Winnipeg, this responsibility has been delegated to certain Planning District Boards, including the SIPD Board.

The following municipal representatives comprised the South Interlake Planning District Board in 2022:

- \rightarrow Anna Pazdzierski, Chair (Town of Teulon)
- \rightarrow Wes Taplin, Deputy Chair (R.M. of Rockwood)
- \rightarrow Clive Hinds, Director (Town of Stonewall)
- → Peter Bullivant, Director (Town of Stonewall)

- \rightarrow Terry Hartle, Director (R.M. of Rockwood)
- \rightarrow Frances Smee, Director (R.M. of Rosser)
- \rightarrow Lee Garfinkel, Director (R.M. of Rosser)
- \rightarrow Cherise Griffin, Director (Town of Teulon)

SIPD STAFF:

The South Interlake Planning District (SIPD) employed seven full-time professional staff in 2022 to provide planning, building, enforcement, and administrative related services to the District.

NAME	POSITION TITLE	DIVISION OF SERVICE (ORG. STRUCTURE)	PRIMARY OFFICE
Eric Shaw	General Manager & Development Officer	Administration / Planning / Building / Enforce.	CentrePort
Kristine Sawry	Manager of Finance & Admin. Services	Administration	CentrePort
James Schmidt	Chief Building Inspector	Building	CentrePort
Deryl Brook	Residential Building Inspector	Building	Stonewall
Laura Beech	Permit Coordinator & Plans Examiner	Administration	Stonewall
Kassi Miller	Permit Coordinator	Administration	CentrePort
Andrea McLelland	Administrative Assistant	Administration	Stonewall

Figure 1 illustrates the organizational structure of the South Interlake Planning District in 2022.

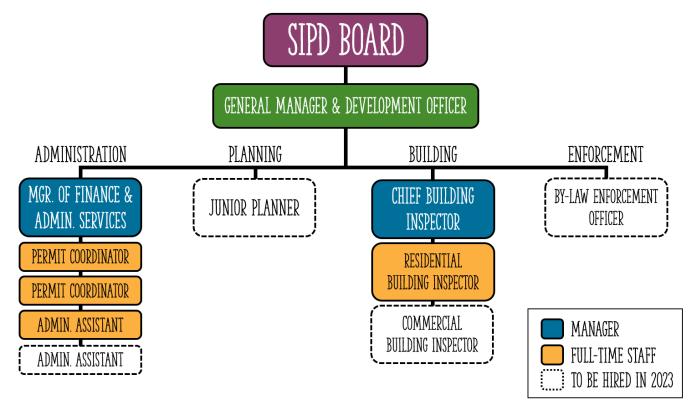


FIGURE 1: SIPD'S ORGANIZATIONAL STRUCTURE IN 2022

NEWS IN 2022

SIPD OPENS CENTREPORT OFFICE:

The SIPD was pleased to officially open its new office location (5–15 Davis Way, R.M. of Rosser) in the Inland Port Special Planning Area (aka CentrePort), on October 24, 2022. The new office space provides administration with 4,000 ft^2 of floor area, including a minimum of eight private office spaces, a central boardroom, kitchenette, and a large storage room for archiving plans, permits and project files.



The strategic location of the office provides increased convenience for applicants and design professionals working on commercial and industrial developments in the vicinity, most of whom are based in nearby Winnipeg. In addition, the location provides increased convenience to several SIPD staff, who are required to conduct regular daily inspections of major construction projects in the CentrePort area.

The SIPD continues to operate its Stonewall office as well, ensuring that landowners in the northern portion of the Planning District continue to have a convenient office location to visit for planning and permit related inquiries and services. The SIPD is proud to provide this increased level of service at no additional cost to taxpayers. Approximately 93% of the SIPD's revenue is generated by its own fees for service.

HIRING OF NEW STAFF:

The SIPD was pleased to hire Andrea McLelland as a permanent full-time Administrative Assistant in August 2022, following a one-year contract with SIPD. Andrea works from the Stonewall





office and is responsible for a wide variety of administrative tasks for the SIPD, including responding to telephone and email inquiries, planning and permit application in-take, permit issuance and payments, filing of documents, and more.

In addition, the SIPD was pleased to hire Kassi Miller as a full-time Permit Coordinator (one-year term) in June 2022. Kassi works from the CentrePort office and is primarily responsible for permit coordination duties related to commercial and industrial development throughout the Planning District. Kassi guides applicants and design professionals on various permit application processes and related technical requirements, coordinating the review of applications with the SIPD's Development Officer and Building Inspectors, and issuing permits to applicants upon completion of the application processes.

With the opening of the CentrePort office, the SIPD expects to hire up to four additional staff in 2023, including an Administrative Assistant, Junior Planner, Commercial Building Inspector, and By-law Enforcement Officer. These staff positions are required to manage increased work volumes and responsibilities in the District.

TOWN OF TEULON SECONDARY PLAN & ZONING BY-LAW REVIEW:

In the fall of 2022, the Town of Teulon initiated a significant planning process for the community, which is expected to result in the adoption of Teulon's first Secondary Plan and a new Zoning By-law by 2023–24.



The development of Teulon's first Secondary Plan is an opportunity for Council to establish strategic planning objectives for the community. The Secondary Plan may include policy direction on subdivision design, building standards, road patterns and layout, the location of municipal services, the location of schools and parks, economic development, protection of heritage resources or sensitive lands, and more, while ensuring consistency with the SIPD's Development Plan.

In addition, Teulon's current Zoning By-law is more than 20 years old and requires a comprehensive review. The new Zoning By-law is expected to be modernized in accordance with best planning practices, and to ensure it provides clear and understandable regulations and related mapping and diagrams. These improvements will ensure that Teulon's zoning regulations are easily understood and interpreted by Council, the South Interlake Planning District, the development community, and the citizens of Teulon. In addition, the updated Zoning By-law presents an opportunity to implement new strategic policies established in the new Secondary Plan.

This planning process will involve significant consultation with the community, local stakeholders, and Council. The new Secondary Plan and Zoning By–law are expected to be adopted by Council by the winter of 2023–24.

PLANNING APPLICATIONS

SUMMARY:

The General Manager and Development Officer is primarily responsible for managing planning applications received by the South Interlake Planning District (SIPD), with support provided by administrative staff.

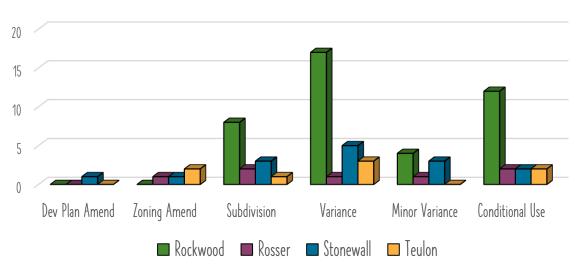
The number of planning applications applied for in 2022 was 71 applications, which represents a decrease when compared to 2021 levels (i.e., 95 applications). In 2022, planning applications in the R.M of Rockwood accounted for 58% (41 applications) of the total volume, while applications in the Town of Stonewall accounted for 21% (15 applications) of the total. Applications in the R.M. of Rosser and Town of Teulon accounted for 10% (7 applications) and 11% (8 applications) of the total volume respectively.

It is important to recognize that certain planning applications require the involvement and assistance from the Province of Manitoba's Community Planning Branch (Selkirk), including applications for Development Plan and Zoning By–Law amendments and subdivisions. The SIPD appreciates the support and assistance provided by the Province on these files.

The Minister of Municipal Relations is the Planning Authority for planning applications located within the Inland Port Special Planning Area (CentrePort). As a result, these applications are excluded from the Figures in this section of the report.

VOLUME AND TYPE BY MUNICIPALITY:

Figures 2, 3, 4 and 5 provide a summary of planning applications that were active during the reporting period of January 1, 2021 to December 31, 2022:





APPLICATION TYPE	ROCKWOOD	ROSSER/CP	STONEWALL	TEULON	TOTAL
DEVELOPMENT PLAN AMENDMENT	0	0	1	0	1
ZONING BYLAW AMENDMENT	0	1	1	2	4
SUBDIVISION	8	2	3	1	14
VARIANCE	17	1	5	3	26
MINOR VARIANCE	4	1	3	0	8
CONDITIONAL USE	12	2	2	2	18
2022 TOTAL	41	7	15	8	71
2021 TOTAL	46	16	27	6	95
2020 TOTAL	54	9	17	3	83
2019 TOTAL	44	9	13	3	69
2018 TOTAL	39	11	17	2	69
2017 TOTAL	36	8	13	6	63

FIGURE 3: VOLUME OF PLANNING APPLICATIONS BY TYPE (2023)

FIGURE 4: TOTAL VOLUME OF PLANNING APPLICATIONS BY MUNICIPALITY (2017-22)

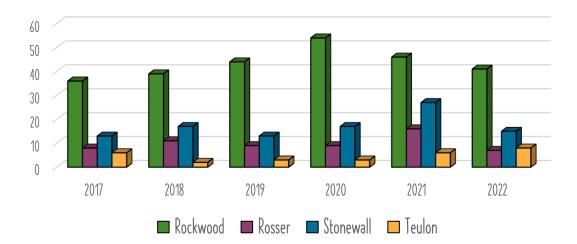
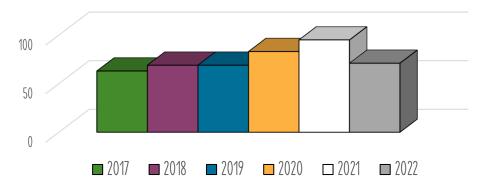


FIGURE 5: TOTAL VOLUME OF PLANNING APPLICATIONS BY YEAR (2017-21)



BUILDING CONSTRUCTION

SUMMARY:

In 2022, the total number of permits issued (excl. demolition permits) was 655, which represents a decrease to SIPD's record volume of permits issued in 2021 (745). The number of permits issued in 2022 was below SIPD's five-year annual average (670) between 2018-22, but significantly higher than SIPD's 10-year annual average (539) between 2013-22.

The value of new construction in 2022 was \$114.5 million, which represents a notable increase to the value of new construction in 2021 (\$85.1 millions). In fact, the value of new construction in 2022 represents the third highest annual total in the Planning District's history, behind only 2019 and 2020. The five-year annual average of new construction value is \$103 million, and the 10-year annual average is \$69.3 million.

The Planning District experienced another busy year of new construction in 2022. Most notably, more than \$30 million was invested in new industrial projects in the West Creek Industrial Park in the Inland Port Special Planning Area (IPSPA). In addition, several multi-million dollar projects were permitted in the growing BrookPort Industrial Park (IPSPA). The R.M. of Rockwood enjoyed a wide range of agricultural, commercial and residential development investment in 2022, while the Towns of Stonewall and Teulon continued to accommodate mostly residential related development.

For additional context, the following are the top three 2022 Building Permits (i.e., highest value of construction) issued for each member municipality in the SIPD:

R.M. OF ROCKWOOD:

Applicant: Con-Pro Industries Canada Ltd. Permit No.: BRW 114/22 Description: Accessory Wastewater Extraction Bldg. for Stony Mountain Institution Address: NW2–13–2E, Stony Mountain Value: \$4,043,812

Applicant: Lowe Mechanical Services Ltd. Permit No.: BRW 37/22 Description: Stony Mountain School – Mechanical System Replacement Address: 139 School Rd., Stony Mountain Value: \$1,486,536

Applicant: Curtis & June Charison Permit No.: BRW 9/22 Description: New Single–Family Dwelling Address: 90 077 Rd. 8E Value: \$1,250,000

R.M. OF ROSSER:

Applicant: Raymond S.C. Wan Architect Inc. Permit No.: BR 39/22 Description: Multi-Tenant Industrial Bldg #1 (Shell Only) Address: 179 Durum Dr., CentrePort Value: \$16,929,518

Applicant: Raymond S.C. Wan Architect Inc. Permit No.: BR 40/22 Description: Multi–Tenant Industrial Bldg #2 (Shell Only) Address: 179 Durum Dr., CentrePort Value: \$15,462,653

Applicant: Whiteland Developers Inc. Permit No.: BR 140/21 Description: Phase II – Multi–Tenant Industrial Building Shell Address: 12 Vervain Dr., CentrePort Value: \$7,000,000

TOWN OF STONEWALL:

Applicant: Warkentin Homes Ltd. Permit No.: BST 16/22 Description: New Single–Family Dwelling Address: 23 Tyerman Trl. Value: \$460,000

Applicant: Warkentin Homes Ltd. Permit No.: BST 3/22 Description: New Single–Family Dwelling Address: 17 Tyerman Trl. Value: \$450,000

Applicant: Limestone Enterprises Ltd. Permit No.: BST 55/22 Description: Parking & Storage Facility Address: 10 Agassiz Ave. Value: \$420,000

VOLUME AND TYPE BY MUNICIPALITY:

TOWN OF TEULON:

Applicant: Pico Architecture Inc. Permit No.: BT 4/22 Description: Teulon Elementary – Envelope Upgrade Address: 20 Beach Rd. W Value: \$1,247,700

Applicant: Goodman Homes Permit No.: BT 14/21 Description: New Single-Family Dwelling & Hot Tub Address: 189 First St. SW Value: \$1,100,000

Applicant: Grzenda Construction Inc. Permit No.: BT 3/22 Description: 4–Season Sunroom & Deck & Kitchen Address: 259 #17 Hwy E Value: \$188,000

Figures 6 and 7 provide a summary of the total volume of permits issued annually by the SIPD between 2013 and 2022:

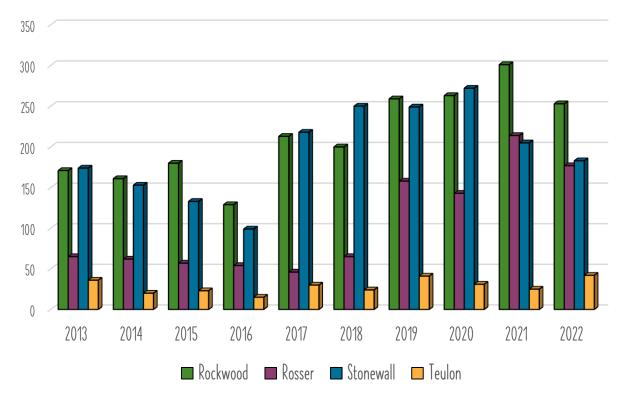


FIGURE 6: VOLUME OF TOTAL PERMITS ISSUED (EXCL. DEMOLITION) (2013-22)

YEAR	ROCKWOOD	ROSSER/CP	STONEWALL	TEULON	TOTAL
2013	171	65	174	36	446
2014	161	62	153	20	396
2015	180	57	133	23	393
2016	129	54	99	15	297
2017	213	46	218	30	507
2018	200	65	250	24	539
2019	259	158	249	41	707
2020	263	143	272	31	709
2021	301	214	205	25	745
2022	253	177	183	42	655
'13-'22 AVG	213	104	194	29	539

FIGURE 7: VOLUME OF TOTAL PERMITS ISSUED (EXCL. DEMOLITION) (2013-22)

Figures 8 and 9 provide a summary of the annual value of new construction associated with building permits issued by the SIPD between 2013 and 2022:

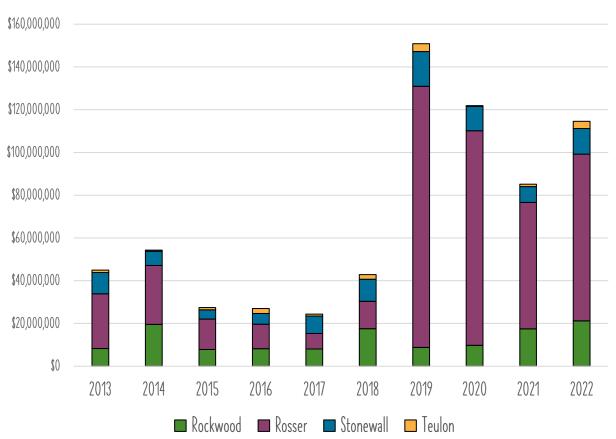


FIGURE 8: VALUE OF NEW CONSTRUCTION (2013-22)

YEAR	ROCKWOOD	ROSSER/CP	STONEWALL	TEULON	TOTAL
2013	\$8,300,893	\$25,588,008	\$9,916,054	\$ 1,162,705	\$ 44,967,660
2014	\$19,588,947	\$ 27,533,411	\$ 6,680,936	\$508,470	\$ 54,311,764
2015	\$7,843,241	\$ 14,218,593	\$4,310,215	\$1,075,792	\$27,447,841
2016	\$8,197,653	\$ 11,438,747	\$ 5,047,893	\$2,282,266	\$ 26,966,559
2017	\$ 8,031,488	\$7,266,528	\$8,206,145	\$834,627	\$24,338,788
2018	\$ 17,575,744	\$ 12,766,543	\$ 10,311,599	\$2,204,173	\$ 42,858,059
2019	\$ 8,833,567	\$ 122,150,760	\$ 16,185,130	\$ 3,697,720	\$ 150,867,177
2020	\$9,801,613	\$ 100,378,044	\$ 11,375,535	\$350,818	\$ 121,906,010
2021	\$ 17,520,051	\$ 59,085,799	\$7,403,411	\$ 1,141,986	\$ 85,151,247
2022	\$21,248,193	\$77,953,825	\$ 12,023,506	\$3,309,215	\$ 114,534,739
'13-'22 AVG	\$1 2,694,139	\$ 45,838,026	\$9,146,042	\$ 1,656,777	\$ 69,334,984

FIGURE 9: VALUE OF NEW CONSTRUCTION (2013-22)

Figure 10 provides a summary of building permits issued by the SIPD during the reporting period of January 1, 2022 to December 31, 2022:

FIGURE 10: VOLUME OF BUILDING PERMITS ISSUED (2022)

	ROCKWOOD	ROSSER/CP	STONEWALL	TEULON	TOTAL
2022 TOTAL	94	55	78	15	242
2021 TOTAL	117	62	86	6	271

Figure 11 provides a summary of development permits issued by the SIPD during the reporting period of January 1, 2022 to December 31, 2022:

FIGURE 11: VOLUME OF DEVELOPMENT PERMITS ISSUED (2022)

	ROCKWOOD	ROSSER/CP	STONEWALL	TEULON	TOTAL
2022 TOTAL	102	58	62	18	240
2021 TOTAL	120	73	75	10	278

Figure 12 provides a summary of individual occupancy permits (i.e., not associated with Building Permits) issued by the SIPD during the reporting period of January 1, 2022 to December 31, 2022:

FIGURE 12: VOLUME OF INDIVIDUAL OCCUPANCY PERMITS ISSUED (2022)

	ROCKWOOD	ROSSER/CP	STONEWALL	TEULON	TOTAL
2022 TOTAL	10	34	6	3	53
2021 TOTAL	11	45	13	4	73

Figure 13 provides a summary of plumbing permits issued by the SIPD during the reporting period of January 1, 2022 to December 31, 2022:

FIGURE 13: PLUMBING PERMITS ISSUED (2022)

	ROCKWOOD	ROSSER/CP	STONEWALL	TEULON	TOTAL
2022 TOTAL	47	30	37	6	120
2021 TOTAL	53	34	31	5	123

Figure 14 provides a summary of demolition permits issued by the SIPD during the reporting period of January 1, 2022 to December 31, 2022:

FIGURE 14: DEMOLITION PERMITS ISSUED (2022)

	ROCKWOOD	ROSSER/CP	STONEWALL	TEULON	TOTAL
2022 TOTAL	7	0	1	1	9
2021 TOTAL	9	1	0	1	11

Figure 15 provides a summary of inspections conducted by SIPD staff, for all permits and enforcement files, during the reporting period of January 1, 2022 to December 31, 2022:

FIGURE 15: VOLUME OF INSPECTIONS (2022)

MONTH	ROCKWOOD	ROSSER/CP	STONEWALL	TEULON	TOTAL
JANUARY	20	17	14	3	54
FEBRUARY	18	11	13	5	47
MARCH	22	30	27	1	80
APRIL	14	13	18	2	47
МАУ	24	34	33	7	98
JUNE	32	33	43	9	117
JULY	45	33	28	10	116
AUGUST	47	29	32	7	115
SEPTEMBER	55	34	35	6	130
OCTOBER	46	41	15	1	103
NOVEMBER	42	31	7	4	84
DECEMBER	16	15	8	2	41
2022 TOTAL	381	321	273	57	1,032
2021 TOTAL	437	343	361	35	1,176
2020 TOTAL	318	339	475	70	1,202
2019 TOTAL	379	218	532	84	1,213
2018 TOTAL	428	148	503	76	1,155

Building permit related inspections increased between June and October 2022, exceeding 100 inspections per month. With the volumes of commercial, industrial, agricultural and residential projects being developed in the Planning District, the SIPD no longer experiences a significant seasonal slow-down, as was the case in years past. Instead, the high volume of inspections remains steady for 8–10 months of the year.

Figure 16 provides a summary of the distance driven by SIPD inspectors for all inspections related to permit and enforcement files during the period of January 1, 2022 to December 31, 2022:

ΜΟΝΙΤΙΙ	TOTAL KM DDIVEN
MONTH	TOTAL KM DRIVEN
JANUARY	3,388 km
FEBRUARY	3,006 km
MARCH	4,402 km
APRIL	2,955 km
MAY	4,272 km
JUNE	4,817 km
JULY	3,746 km
AUGUST	4,575 km
SEPTEMBER	4,082 km
OCTOBER	4,889 km
NOVEMBER	3,259 km
DECEMBER	1,550 km
2022 TOTAL	44, 941 km *
0004 70741	440044
2021 TOTAL	46,234 km *
2020 TOTAL	44,513 km *
2019 TOTAL	23,107 km
2018 TOTAL	22,910 km
2017 TOTAL	23,263 km

FIGURE 16: KILOMETRES DRIVEN FOR ALL INSPECTIONS (2022)

* The SIPD began leasing fleet vehicles in March 2020. As a result, mileage between March and December includes kilometres driven for all inspections <u>and</u> trips to/from the homes of SIPD Inspectors.

ENFORCEMENT SERVICES

SUMMARY:

The South Interlake Planning District (SIPD) is responsible for the enforcement of the SIPD Development Plan, its member municipal Zoning By–Laws, and its member Building By–laws and related Codes.

The SIPD's enforcement procedure is consistent with the provisions of The Planning Act. Enforcement complaints may be filed with the SIPD by submitting a completed Violation Complaint Form, which is available on the SIPD's website. The SIPD reviews all submissions and proceeds with enforcement where the complaints have merit.

An ongoing challenge with SIPD's enforcement work is the organization's limited human resource capacity to carry out the administrative duties required to rectify each file. Each file takes considerable time to properly administer, including the preparation of various correspondence, site inspections, researching past permits and development approvals, liaising with member municipalities, engaging legal counsel, and communicating with property owners.



In 2023, the SIPD Board will be hiring a dedicated part-time By-law Enforcement Officer, who will be responsible for administering enforcement files on behalf of the SIPD. This important resource will help ensure that land and business owners comply with applicable policies and regulations for development.

Figure 17 below provides a summary of the number of open and rectified enforcement files during the period of January 1, 2022 to December 31, 2022:

	ROCKWOOD	ROSSER/CP	STONEWALL	TEULON	TOTAL
OPEN ENFORCEMENT FILES IN 2022	11	8	4	3	26
FILES RECTIFIED IN 2022	11	3	2	2	18
TOTAL ENFORCEMENT FILES IN 2022	22	11	6	5	44

FIGURE 17: ENFORCEMENT FILES (2022)

SIPD'S 2022 OPERATING BUDGET

SUMMARY:

The South Interlake Planning District (SIPD) experienced a fifth consecutive budget surplus at the end of 2022. Revenues in 2022 were robust with continued investment and development activity in the Inland Port Special Planning Area (aka CentrePort), including several large-scale industrial construction projects in the West Creek Industrial Park. In addition, the Planning District experienced steady permit volumes and construction activity throughout the balance of the Planning District, including the R.M of Rockwood and Towns of Stonewall and Teulon. In addition, expenditures in 2022 were lower than expected, which contributed to a surplus.

At year-end, total revenue for the SIPD was 135% of budget, for a total of \$1,691,924. Notable revenue accounts that overperformed in 2022 included permits (development, building, and plumbing), subdivisions, zoning by-law amendments, conditional uses and variances, and penalty fees.

At year-end, total expenditures for the SIPD were 87% of budget. Savings were achieved in several expenditure accounts in 2022, including those related to the new CentrePort office, professional fees, special projects, and SIPD administration (salaries, office, and administration).

Figure 18 below provides a summary of the annual balances for the SIPD between 2018 and 2022:

	2018 ACTUAL	2019 ACTUAL	2020 ACTUAL	2021 ACTUAL	2022 ACTUAL
REVENUE	\$660,243.45	\$ 1,922,761.59	\$822,705.12	\$ 1,101,915.16	\$ 1,691,924.64
EXPENDITURE	\$520,460.60	\$ 706,068.37	\$691,930.29	\$ 690,287.88	\$ 1,170,347.81
NET BALANCE	\$139,782.85	\$1,216,693.22	\$130,774.83	\$411,627.28	\$521,576.83

FIGURE 18: SIPD'S ACTUAL REVENUE VS. ACTUAL EXPENDITURE (2018-22)